K+S Q2/2021 FACTS & FIGURES



Sale of Americas operating unit successfully completed

- + Preliminary key figures: Cash inflow of around €2.6 billion; gain on disposal amounting to €7.42 million
- + Repayment of financial liabilities by around €1.7 billion, termination of KfW credit line
- + Net financial debt in relation to EBITDA sharply reduced to 2.0 times (Dec.31, 2020: 12.3 times); equity ratio rises to 48% (Dec.31, 2020: 27%)

HIGHLIGHTS (CONTINUING OPERATIONS)

- + K+S GROUP revenues rise to €664 million (Q2/2020: €590 million)
- + EBITDA of €112 million significantly above previous year's figure (Q2/2020: €53 million)
- + Adjusted free cash flow of € -83 million in H1 (H1/2020: €31 million)

- + EBITDA forecast from continuing operations raised again to a figure of €700 to €800 million (previous forecast: €500 to €600 million)
- + Adjusted free cash flow from continuing and discontinued operations should be significantly over €2 billion including the proceeds generated by the sale of the Americas (2020: €-42.2 million); adjusted free cash flow from continuing operations should still be **negative**, but now is expected **close to the level of 2020** (€-109.9 million; previous forecast: negative, below 2020)
- + Adjusted Group earnings after taxes from continuing and discontinued operations expected to increase sharply to more than €1 billion (previous forecast: strong increase to a mid three-digit million euro amount). Adjusted Group earnings after taxes from continuing operations expected to rise sharply to a figure in the mid three-digit million range (previous forecast: sharp increase to a positive figure).

KEY FIGURES

| | | Q2/2020 | Q2/2021 | % | H1/2020 | H1/2021 | % |
|--|-----------|---------|--------------|--------------|-----------------------|---------|---------|
| K+S Group | | | | | | | |
| Revenues | € million | 590.3 | 664.2 | +12.5 | 1,237.3 | 1,397.5 | +12.9 |
| EBITDA ¹ | € million | 52.7 | 111.5 | >+100.0 | 152.0 | 237.4 | +56.2 |
| EBITDA margin | | 8.9 | 16.8 | +88.0 | 12.3 | 17.0 | +38.3 |
| Depreciation and amortization ² | € million | 88.6 | 67.0 | -24.4 | 174.7 | 132.1 | -24.4 |
| Customer segment Agriculture ³ | | | | | | | |
| Revenues | € million | 404.6 | 473.7 | +17.1 | 858.3 | 942.7 | +9.8 |
| Sales volumes | t million | 1.75 | 1.89 | +8.3 | 3.65 | 3.90 | +6.8 |
| Customer segment Industry+ 3 | | | | | | | |
| Revenues | € million | 185.7 | 190.5 | +2.6 | 379.0 | 454.8 | +20.0 |
| Sales volumes | t million | 1.25 | 1.53 | +22.4 | 2.55 | 3.96 | +55.7 |
| - thereof de-icing salt | t million | 0.22 | 0.29 | +30.6 | 0.43 | 1.64 | >+100.0 |
| Capital expenditure (CapEx) ⁴ | € million | 101.6 | 86.7 | <u>-14.7</u> | 174.0 | 134.8 | -22.5 |
| Equity ratio | | _ | _ | _ | 42.5 | 47.9 | +12.9 |
| Return on Capital Employed (LTM) ⁵ | | _ | _ | | -0.6 | -25.1 | <-100.0 |
| Book value per share as of June 30 | | _ | _ | _ | 22.28 | 17.54 | -21.3 |
| Average number of shares | million | 191.4 | 191.4 | _ | 191.4 | 191.4 | _ |
| Employees on June 306 | number | _ | _ | | 11,116 | 10,730 | -3.5 |
| KEY FIGURES FOR CONTINUING AND DISCONTINU | | | 000 / | 100.0 | | 10/01 | |
| Group earnings after taxes, adjusted 7 | € million | -24.1 | 988.6 | >+100.0 | | 1,269.4 | >+100.0 |
| - thereof continuing operations | € million | | 157.5 | >+100.0 | | 386.8 | >+100.0 |
| – thereof reversal of impairment losses of | | | | | | | |
| property, plant, and equipment | € million | | 146.5 | | | 326.7 | |
| – thereof discontinued operations | € million | 3.2 | 831.1 | >+100.0 | 62.2 | 882.6 | >+100.0 |
| Earnings per share, adjusted ⁷ | € | -0.13 | 5.17 | >+100.0 | | 6.63 | >+100.0 |
| – thereof continuing operations | € | -0.14 | 0.82 | >+100.0 | | 2.02 | >+100.0 |
| thereof reversal of impairment losses of | | | | | | | |
| property, plant, and equipment | € | | 0.77 | | | 1.71 | |
| thereof discontinued operations | € | 0.01 | 4.34 | >+100.0 | 0.32 | 4.61 | >+100.0 |
| Net cash flow from operating activities | € million | 68.0 | —77.8 | <-100.0 | 323.0 | 69.2 | -78.6 |
| - thereof continuing operations | € million | 44.9 | -1.6 | <-100.0 | 169.2 | 80.6 | -52.3 |
| thereof discontinued operations | € million | 23.1 | -76.2 | <-100.0 | 153.8 | -11.4 | <-100.0 |
| Adjusted free cash flow | € million | -43.2 | 2,511.8 | >+100.0 | 161.2 | 2,549.1 | >+100.0 |
| thereof continuing operations | € million | -48.9 | -68.3 | | 31.4 | -83.4 | <-100.0 |
| thereof discontinued operations | € million | 5.7 | 2,580.1 | >+100.0 | 129.8 | 2,632.5 | >+100.0 |
| Net financial debt as of June 30 | € million | | _ | | -2,979.4 ⁸ | -695.1 | +76.7 |
| Net financial debt/EBITDA ratio (LTM) ⁵ | x—times | _ | _ | | 5.6 8 | 2.0 | -42.9 |
| Market capitalization as of June 30 | € billion | _ | _ | | 1.08 | 2.20 | >+100.0 |
| Enterprise value (EV) as of June 30 | € billion | _ | _ | | 5.52 8 | 4.06 | -26.5 |

¹ EBITDA is defined as earnings before interest, taxes, depreciation, and amortization, adjusted for depreciation and amortization of own work capitalized recognized directly in equity, gains/losses from fair value changes arising from operating anticipatory hedges still outstanding, and changes in the fair value of

operating anticipatory hedges recognized in prior periods. 2 Relates to amortization of intangible assets and depreciation of property, plant, and equipment, adjusted for depreciation and amortization of own work apitalized recognized directly in equity.

³ No segments according to IFRS 8. ⁴ Relates to cash-effective capital expenditures for property, plant and equipment and intangible assets excluding leases in accordance with IFRS 16.

LTM = last twelve months

⁶ FTE: Full-time equivalents; part-time positions are weighted according to their share of working hours.

The adjusted key figures include gains/losses from operating anticipatory hedging transactions in the respective reporting period; effects from fluctuations in the fair value of hedging transactions are eliminated. The effects on deferred and cash taxes are also eliminated; tax rate Q2/2021: 30.1% (Q2/2020: 30.0%).

⁸ Relates to continuing and discontinued operations, as no retrospective restatement of the balance sheet as of June 30, 2020 has been made.

CUSTOMER SEGMENT INFORMATION





AGRICULTURE CUSTOMER SEGMENT

- + Increase in revenues to €473.7 million (Q2/2O2O: €4O4.6 million)
- + Sales volumes rose to 1.89 mt (Q2/2020: 1.75 mt)

CUSTOMER SEGMENT AGRICULTURE: DEVELOPMENT OF REVENUES, SALES VOLUMES AND AVERAGE PRICES BY REGION

| | Q1/2020 | Q2/2020 | H1/2020 | Q3/2020 | Q4/2020 | 2020 | Q1/2021 | Q2/2021 | H1/2021 |
|------------|---|--|---|--|---|--|---|--|---|
| € million | 453.7 | 404.6 | 858.3 | 373.0 | 470.2 | 1,701.5 | 469.0 | 473.7 | 942.7 |
| € million | 263.6 | 195.6 | 459.2 | 176.2 | 196.2 | 831.6 | 250.6 | 202.1 | 452.7 |
| SD million | 209.7 | 230.2 | 448.0 | 229.9 | 326.8 | 996.6 | 263.1 | 327.5 | 590.6 |
| | | | | | | | | | |
| t million | 1.90 | 1.75 | 3.65 | 1.66 | 1.99 | 7.30 | 2.01 | 1.89 | 3.90 |
| t million | 0.93 | 0.76 | 1.69 | 0.69 | 0.78 | 3.16 | 0.97 | 0.77 | 1.74 |
| t million | 0.97 | 0.99 | 1.96 | 0.97 | 1.21 | 4.14 | 1.04 | 1.12 | 2.16 |
| | | | | | | | | | |
| €/t | 239.2 | 230.9 | 235.2 | 225.0 | 235.5 | 233.1 | 233.3 | 250.0 | 241.8 |
| €/t | 283.8 | 258.5 | 272.4 | 255.4 | 251.2 | 263.2 | 258.4 | 263.8 | 260.7 |
| USD/t | 216.6 | 231.1 | 228.1 | 237.7 | 268.8 | 240.3 | 253.0 | 292.8 | 273.3 |
| | € million D million t million t million t million €/t €/t | € million 453.7 € million 263.6 D million 209.7 t million 1.90 t million 0.93 t million 0.97 €/t 239.2 €/t 283.8 | € million 453.7 404.6 € million 263.6 195.6 D million 209.7 230.2 t million 1.90 1.75 t million 0.93 0.76 t million 0.97 0.99 €/t 239.2 230.9 €/t 283.8 258.5 | € million 453.7 404.6 858.3 € million 263.6 195.6 459.2 D million 209.7 230.2 448.0 t million 1.90 1.75 3.65 t million 0.93 0.76 1.69 t million 0.97 0.99 1.96 €/t 239.2 230.9 235.2 €/t 283.8 258.5 272.4 | € million 453.7 404.6 858.3 373.0 € million 263.6 195.6 459.2 176.2 D million 209.7 230.2 448.0 229.9 t million 1.90 1.75 3.65 1.66 t million 0.93 0.76 1.69 0.69 t million 0.97 0.99 1.96 0.97 €/t 239.2 230.9 235.2 225.0 €/t 283.8 258.5 272.4 255.4 | € million 453.7 404.6 858.3 373.0 470.2 € million 263.6 195.6 459.2 176.2 196.2 D million 209.7 230.2 448.0 229.9 326.8 t million 1.90 1.75 3.65 1.66 1.99 t million 0.93 0.76 1.69 0.69 0.78 t million 0.97 0.99 1.96 0.97 1.21 €/t 239.2 230.9 235.2 225.0 235.5 €/t 283.8 258.5 272.4 255.4 251.2 | € million 453.7 404.6 858.3 373.0 470.2 1,701.5 € million 263.6 195.6 459.2 176.2 196.2 831.6 D million 209.7 230.2 448.0 229.9 326.8 996.6 t million 1.90 1.75 3.65 1.66 1.99 7.30 t million 0.93 0.76 1.69 0.69 0.78 3.16 t million 0.97 0.99 1.96 0.97 1.21 4.14 €/t 239.2 230.9 235.2 225.0 235.5 233.1 €/t 283.8 258.5 272.4 255.4 251.2 263.2 | € million 453.7 404.6 858.3 373.0 470.2 1,701.5 469.0 € million 263.6 195.6 459.2 176.2 196.2 831.6 250.6 D million 209.7 230.2 448.0 229.9 326.8 996.6 263.1 t million 1.90 1.75 3.65 1.66 1.99 7.30 2.01 t million 0.93 0.76 1.69 0.69 0.78 3.16 0.97 t million 0.97 0.99 1.96 0.97 1.21 4.14 1.04 €/t 239.2 230.9 235.2 225.0 235.5 233.1 233.3 €/t 283.8 258.5 272.4 255.4 251.2 263.2 258.4 | € million 453.7 404.6 858.3 373.0 470.2 1,701.5 469.0 473.7 € million 263.6 195.6 459.2 176.2 196.2 831.6 250.6 202.1 D million 209.7 230.2 448.0 229.9 326.8 996.6 263.1 327.5 t million 1.90 1.75 3.65 1.66 1.99 7.30 2.01 1.89 t million 0.93 0.76 1.69 0.69 0.78 3.16 0.97 0.77 t million 0.97 0.99 1.96 0.97 1.21 4.14 1.04 1.12 €/t 239.2 230.9 235.2 225.0 235.5 233.1 233.3 250.0 €/t 283.8 258.5 272.4 255.4 251.2 263.2 258.4 263.8 |

INDUSTRY+ CUSTOMER SEGMENT

- + Increase in revenues to €190.5 million (Q2/2020: €185.7 million)
- + Sales volumes rose to 1.53 mt (Q2/2020: 1.25 million tonnes), de-icing salt sales volumes up to 0.29 mt (Q2/2020: 0.22 mt)

CHANGES IN FORECASTS FOR FULL-YEAR 2021

| | | 2020 ACTUAL | Forecast 2020 Annual Report | Forecast Q1/2021 | Forecast Q2/2021 |
|---|-----------|----------------|--|--|--|
| K+S Group | | | | | |
| EBITDA ¹ | € million | 266.9 | 440 to 540; of which: around 200 REKS (one-off) | 500 to 600; of which: around 200 REKS (one-off) | 700 to 800; of which: around 200 REKS (one-off) |
| Capital expenditure ² | € million | 427.6 | unchanged | unchanged | unchanged |
| Group earnings after taxes, adjusted ³ | € million | -1,920.9 | strong increase, positive figure | strong increase, positive figure | strong increase to a value in the mid three–digit million range |
| Group earnings after taxes, including discontinued operations, adjusted | € million | -1,920.9 | strong increase to a value in the mid three–digit million range | strong increase to a value in the mid three–digit million range | strong increase to significantly more than €1 billion |
| Adjusted free cash flow | € million | -109.9 | significantly negative, below 2020 level | negative, below 2020 level | negative, close to the level of 2020 |
| Adjusted free cash flow, including discontinued operations | € million | -42.2 | > €2 billion | significantly > €2 billion | significantly > €2 billion |
| ROCE | % | -33.5 | significant increase, | significant increase, positive | significant increase, positive |
| €/USD exchange rate | €/USD | 1.14 | 1.20 | 1.20 | 1.20 |
| Sales volume customer segment Agriculture | t million | 7.3 | > 7.5 | > 7.5 | > 7.5 |
| Average price customer segment Agriculture | €/t | 233.1 | slight increase vs. FY 2020 | moderate increase vs. FY 2020 | significant increase vs. FY 2020 |
| Sales volume customer segment Communities | t million | 0.93 | > 2.5 | > 2.6 | > 2.6 |

¹ EBITDA is defined as earnings before interest, taxes, depreciation, and amortization, adjusted for depreciation and amortization of own work capitalized recognized directly in equity, gains/losses from fair value changes arising from operating anticipatory hedges still outstanding and changes in the fair value of operating anticipatory hedges recognized in prior periods.

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² Relates to cash payments for investments in property, plant, and equipment and intangible assets, excluding leases in accordance with IFRS 16.

³ The adjusted key figures include gains/losses from operating anticipatory hedges for the respective reporting period; effects from fluctuations in the fair value of hedges are eliminated. The effects on deferred and cash taxes are also adjusted; tax rate 2020: 30.1%.